University Council Minutes March 4, 2019 3:00 PM 1045 Pamplin Hall

Present: Cyril Clarke for Tim Sands (presiding), Debra Stoudt for Rosemary Blieszner, Richard Blythe, Rachel Holloway for Cyril Clarke, Greg Daniel, Karen DePauw, Bryan Garey, Guru Ghosh, Tom Thompson for Alan Grant, Scott Midkiff, Robin Panneton for Sally Morton, April Myers, Kelly Oaks, Kim O'Rourke, Tom Brown for Patty Perillo, Menah Pratt-Clarke, John Lesko for Julia Ross, Tim Hodge for Dwight Shelton, Robert Sumichrast, Tyler Walters, Kim Akers for Lisa Wilkes, Kayla Smith for Sherwood Wilson, Paul Winistorfer, Rajesh Bagchi, Jonathan Bradley, Urs Buehlmann, Bob Hicok, Kimberley Homer, Mary Kasarda, Monika Lawless, Virginia Pannabecker, Lori Buchanan for Tammie Smith, L.B. Wang for Monty Abbas, Susan Anderson, Eric Kaufman, Chelsea Woods for Cayce Myers, Hans Robinson, David Tegarden, Lynn Abbott, Durelle Scott for Mary Marchant, Christopher Zobel, Sharon Williams for Velva Groover, Teresa Lyons, Sue Teel, Kayla Winbush for Jaylen Foskey, Glenda Scales, Christine Tysor, Davon Woodard, Samantha Fried, Anurag Mantha, Sam Felber, Zo Amani, John Ferris, & Rachel Iwicki

Absent: Michael Friedlander, Dan Harrington (with notice), Theresa Mayer, Steve McKnight, Charles Phlegar, Dwayne Pinkney, John Livingston, Bettina Koch, David Bieri, Matthew Gabriele (with notice), Jia-Qiang He (with notice), Yan Jiao, Chris Lawrence, LaTawnya Burleson (with notice), Brian Huddleston, Katrina Loan (with notice), Erin Poff, Annette Bailey, Jeannie Layton-Dudding, John Massey (with notice), Conrad Briles, Caed Cunningham, Jacob Davis, Adil Sageer, Madilynne Tanner, & Robert Sebek (with notice)

Guests: Patty Becksted, D'Elia Chandler, Michele Deramo, Kevin Edgar, Monika Gibson, Bill Huckle, Erin McCann, Scott Nachlis, Rick Sparks, & Will Walton

Provost Cyril Clarke called the meeting to order at 3:00 p.m. A quorum was present.

1. Adoption of Agenda

A motion was made and seconded to adopt the agenda. The motion carried.

2. Announcement of approval and posting of minutes of February 18, 2019

Provost Clarke noted that these minutes have been voted on electronically and can be publicly accessed on the Governance Information System on the Web (http://www.governance.vt.edu).

3. Old Business

Commission on Graduate Studies and Policies

Resolution CGSP 2018-19D Resolution to Create a New Full-Time Candidate Status for Doctoral Students

Dr. Rajesh Bagchi presented the resolution for second reading and made a motion to approve, and the motion was seconded. Dr. Bagchi informed the members of University Council that the implementation of Candidate Status is contingent upon the university being able to devise a plan that would reduce the financial impact to an acceptable level. Dr. Bagchi gave a summary of the purpose and benefits of this resolution on behalf of the graduate school (attached). It is understood that this resolution will not be implemented immediately because the president will need to determine where it ranks among competing priorities. Dr. Paul Winistorfer reiterated that University Council is advisory to the president, and decisions about financial matters should be deferred to the president and the budget office.

Dr. John Ferris, Faculty Senate President, indicated that he has a list of many reasons why this is good for the faculty and for faculty research. Dr. Ferris stated that he is glad that this conversation is happening at University Council even though there is a significant financial component to the resolution because constituent groups have an opportunity to voice their opinion on the matter. From a purely faculty position, there is support for this resolution for reasons such as recruiting and retention of faculty, graduate student support, the ability to bring in research, etc. Since this is a recommendation to the president, the resolution should pass so that the president can make a determination as to what the priorities are.

Dr. Robert Sumichrast, Dean of the Pamplin College of Business, indicated that he supports the resolution, but would like to know if there is a preliminary indication from budget office that the Candidate Status can be financed next year. Provost Clarke indicated that there has not been a confirmation that this can be implemented next year because of the absence of financing and the absence of being able to prioritize this particular project to other projects that pertain to the general goal of advancing graduate education. Provost Clarke then stated that this question should then perhaps be directed to the Dean of the Graduate School to see if the resources are available in the Graduate School to fund this proposal in the immediacy.

A concern was raised that If we do not move forward with the full-time Candidate Status, Virginia Tech will not be competitive and may have difficulty attracting international students. A request was made to have more information on how this proposal compares to peer institutions. Ms. Samantha Fried, President of the Graduate Student Assembly, stated that one of her colleagues in the Department of Science, Technology, and Society has conducted research on peer institutions in regards to reduced tuition for doctoral students. Of the twenty-five SCHEV approved institutions, 64% have a reduced tuition policy specifically for All But Dissertation (ABD) graduate students.

Provost Clarke informed the members that this resolution is not about program, but is about money. Usually resolutions about money are not brought to University Council. Provost Clarke indicated that the relevancy of University Council is being brought into question because this resolution is not binding. He referenced concerns that he raised about the resolution that were documented in the February 18 minutes.

Dr. Karen DePauw, Dean of the Graduate School, indicated that passing this resolution could help elevate this proposal as a priority. This proposal does have financial implications is an academic decision. The last whereas statement was added to the resolution to make sure that if the resolution passes, that this proposal is not binding. There have been months of conversations regarding the budget implications with the budget office and the Graduate School.

The vote was taken and the motion passed with a majority.

Commission on Graduate Studies and Policies

Resolution CGSP 2018-19E Resolution on Policy Management of Graduate Assistantships and Tuition Remission

Dr. Rajesh Bagchi presented the resolution for second reading and made a motion to approve. The motion was seconded, and the motion passed. [Note: This vote approves the resolution. It is not a vote on the policy itself.]

4. New Business

Commission on Faculty Affairs

Resolution CFA 2018-19A

Resolution to Amend the Faculty Senate Constitution to Adopt the Parliamentary Rules Used by University Council

Professor Bob Hicok presented the resolution for first reading. This resolution states that the parliamentary rules for Faculty Senate will remain in sync with University Council parliamentary rules.

Commission on Faculty Affairs

Resolution CFA 2018-19B Resolution to Amend the Faculty Senate Constitution Regarding Term Limits

Professor Bob Hicok presented the resolution for first reading. This resolution moves term limits from the Faculty Senate Constitution to the Faculty Senate By-laws.

Commission on Faculty Affairs

Resolution CFA 2018-19C Resolution to Amend the Faculty Senate Constitution Regarding Amendments to Faculty Senate Constitution

Professor Bob Hicok presented the resolution for first reading. This resolution removes the requirement that changes to the Faculty Senate Constitution have to go to the Board of Visitors for approval.

Commission on Faculty Affairs

Resolution CFA 2018-19D

Resolution to Amend the Faculty Senate Constitution Regarding the Function of Faculty Senate as Faculty Voice

Professor Bob Hicok presented the resolution for first reading. This resolution changes some of the language about the function of Faculty Senate.

5. Announcement of acceptance and posting of Commission Minutes

Dr. Clarke noted that these minutes have been voted on electronically and will be posted on the University web (http://www.governance.vt.edu). Note that the purpose of including Commission minutes on the agenda is to accept them for filing. University Council By-laws require that policy items be brought forward in resolution form for University Council action.

- Commission on Faculty Affairs February 8, 2019
- Commission on Graduate Studies and Policies February 6, 2019
- Commission on Staff Polices and Affairs October 23, 2018 November 27, 2018 January 22, 2019
- Commission on Student Affairs November 8, 2018 January 31, 2019
- Commission on Undergraduate Studies and Policies November 15, 2018 February 11, 2019

6. For Information Only

Minutes of the University Advisory Council on Strategic Budgeting and Planning November 15, 2018 January 17, 2019

7. Presentation

Dr. Menah Pratt-Clarke and Ms. Erin McCann gave a brief presentation on the Strategic Planning Process (presentation attached).

8. Presentation

Mr. Bryan Garey and Ms. Michele Deramo gave a brief presentation on the Climate Survey Results (presentation attached).

9. Presentation

Mr. Tim Hodge gave a brief update from the 2019 General Assembly Session (presentation attached).

10. Adjournment

There being no further business, a motion was made to adjourn the meeting at 4:16 p.m.

Summary of Purpose and Benefits of CGS&P Resolution 2018-19D

We envision a number of academic benefits to Virginia Tech (VT), its faculty, and its graduate students as a result of this resolution. Several of the most important are:

1. Creation of incentives that are beneficial to both faculty and students with regard to student progress.

a. The requirement of 2 years enrollment plus completion of the preliminary examination will provide incentive to complete the preliminary exam by the end of the second year. This will accelerate student progress and provide an earlier evaluation of whether the student is a viable doctoral candidate.

b. The limit of three years of Candidate status will provide incentive for all PhD students to complete their thesis and final examination within 5 years maximum (two years prior to candidacy and three years as Candidate). This is faster than the average time to PhD degree for many VT programs.

- 2. Candidacy status or its equivalent is a proven mechanism at our peer institutions and at other prestigious academic institutions across the country. We have identified at least ten other peer universities that carry out this policy or something similar. Universities with something akin to candidate status include Penn State, Florida, University of Virginia, Kansas, Maryland, and Stanford.
- 3. Graduate enrollment, particularly in doctoral programs, is declining at VT and elsewhere for a number of reasons, including immigration issues, the strong economy, and the relative cost of supporting a PhD student vs. that of supporting a post-doctoral fellow. In many cases hiring post-doctoral fellows is preferred by faculty who receive grant support, whenever the cost is similar to that of graduate student support, because the post-doctoral fellow is not distracted by classes and degree-related examinations, and may be more experienced. This of course diminishes the strength of our graduate education programs, and can harm undergraduate education as well by limiting the supply of available teaching assistants (many programs bring first year graduate students in on a first-year teaching assistantship (TA), even when they have grant support for subsequent years). Candidacy status will enhance the value of a graduate student to the primary investigator and make easier the choice to employ a graduate student rather than a postdoctoral fellow. The grant funds freed up by Candidacy status may be plowed right back in to tuition funding (for example, summer support for another student who is on a TA), or may be used to enhance research productivity of the faculty member, graduate student, and VT in other ways, for example by purchasing needed equipment or services that accelerates the research. Candidacy status will enhance equity for students across disciplines, between domestic and international students, and with regard to funding status.









VISION

Virginia Tech will be a global leader by inspiring and empowering people to learn, innovate, and serve beyond boundaries.

MISSION

Inspired by our land-grant identity and guided by our motto, Ut Prosim (That I May Serve), Virginia Tech is an inclusive community of knowledge, discovery, and creativity dedicated to improving the quality of life and the human condition within the Commonwealth of Virginia and throughout the world.

CORE VALUES

DISCOVERY AN	DISCOVERY AND INNOVATION DIVERSE AND	
OPPORTUNITY AND	MUTUAL RESPECT	INCLUSIVE COMMUNITIES
AFFORDABILITY	AND OPEN EXPRESSION	
LIFELONG LEARNING	COLLABORATION AND PARTNERSHIPS	ETHICS AND INTEGRITY
LEAMING	FREEDOM OF	
CONTINUOUS EVALUATION AND IMPROVEMENT	INQUIRY AND ACADEMIC EXCELLENCE	UT PROSIM (THAT I MAY SERVE) DIFFERENCE









- Goal 1: Increase Representational Diversity
- Representation of underrepresented minority and under-served students (Pell-eligible, first generation, and veterans)
- Retention rates of students from diverse and underrepresented groups
- Six-year graduation rates for underrepresented students
- Number of graduate and professional degrees awarded to underrepresented students
- The number and proportion of women faculty and faculty from historically underrepresented groups
- International student enrollment

INTEGRATED RESEARCH LAND-GRANT STRATEGIC PRIORITIES



Goal 2: Increase Cultural Competency

- Number of undergraduate courses that foster awareness of diversity and inclusion competencies and capacities
- Number of undergraduate Pathways Minors incorporating Critical Analysis of Identity and Equity in the United States Core Concepts
- Number of undergraduate courses incorporating Intercultural and Global Awareness Integrated Concepts
- Participation of graduate programs implementing the inclusion and diversity requirement for graduate education
- Number of departments participating in Howard Hughes Medical Institute's Inclusive Excellence Program



Goal 3: Address Critical Societal Issues Impacting Humanity And Equity

- Participation in global engagement
- Supporting rural Virginia through collaborations with colleges and Virginia Cooperative Extension, Agricultural Experiment Station, and other external partners
- Transdisciplinary programs, such as Destination Areas, Strategic Growth Areas, Research Institutes, and Interdisciplinary Graduate Education Programs that address societal issues

INTEGRATED RESEARCH LAND-GRANT STRATEGIC PRIORITIES



Goal 1: Attract, Retain, And Develop Diverse And High-achieving Faculty And Staff

- Faculty salaries
- Endowed professorships
- Strategies to support recruiting and retaining staff
- Competitive compensation and benefits for staff
- Comprehensive professional development programs



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RESEARCH

DISCOVERY

TEACHING

LEARNING

OUTREACH ENGAGEMENT Goal 2: Attract, Retain, And Graduate Diverse Undergraduate, Graduate, And Professional Students

- Undergraduate enrollment
- Graduate and professional degrees
- Unmet need for all underrepresented minority and under-served students
- Number of extramurally funded graduate students
- Progress in bending and reversing the student debt growth curve

INTEGRATED RESEARCH LAND-GRANT STRATEGIC PRIORITIES

- A strategic vision for lifelong learning opportunities
- Strategies to provide ongoing alumni career and networking support
- A process to support alumni mentoring and engagement



Goal 1: Continue To Develop The Physical Campus And Technology Infrastructure

- Quality research, living, and learning spaces, safety and security, and universal accessibility to facilities
- The climate action/sustainability commitment
- Utilization of space
- Consistent technology, universal design principles and connectivity

INTEGRATED RESEARCH LAND-GRANT STRATEGIC PRIORITIES



Goal 2: Develop Comprehensive And Transparent Budget And Financial Models With Diverse And Sustainable Revenue Sources

- Endowment growth
- Alumni giving participation percentage growth
- Annual fundraising growth
- Financial management, resource management and budget models
- Enterprise-wide risk management models



Goal 3: Develop And Launch An Adaptive, Inclusive Process For Continuous Strategic Planning

- Strategic plans and related initiatives
- A process to identify, explore, and incubate new innovative ideas and opportunities, measure progress, explore potential pathways, and sunset initiatives
- New institution-wide data approaches, shared data governance, and investments in analytics, tools, and human resources
- Enhanced structures and processes to facilitate decision-making, streamline workflows, promote consistent, timely communications, and increase transparency, efficiency, and effectiveness
- Additional capacity for strategic planning and















STRATEGIC PLANNING TIMELINE	2016-2017 Beyond Boundaries vision is created.
SPRING 2018 Strategic Planning committees are formed: metrics and rankings, and research. Campus engagements commence.	
	Round tables and open campus discussions to inform key themes and priorities.
FALL 2018 Committees continue their work, campus feedback is synthesized and emerging themes are communicated.	
	SPRING 2019 Continuous discussions with key stakeholders, faculty, and staff to inform Executive Summary and comprehensive document.
SUMMER 2019 Strategic Plan is approved by BOV and launched.	2019 - 2020 College and unit plan development and continuous evaluation.

























	VIRGINIA TECH.
Update on the 2019 General Assembly Ses	sion
TIM HODGE, AVP FOR BUDGET AND FINANCIAL PLANNING	
MARCH 31, 2019	



	General Assembly Legislative Update
Legislat	ion that <u>FAILED</u> to pass included:
have bee allocating	Would have created the Commonwealth of Virginia Research Consortium Authority ; The Consortium would an responsible for the development of the Commonwealth Research and Technology Strategic Roadmap and g research-related funds to the Virginia Biosciences Health Research Consortium and the Commonwealth or Advanced Manufacturing.
<u>Tuition Le</u>	egislation – several bills would have limited institutional authority to set tuition rates:
 Capp 	ing tuition increases at the Consumer Price Index (CPI)
 Capp 	ning tuition increases at a statewide rolling average of increases.
Requ	iring institutions to offer a fixed-four year tuition rate.
 Requered effect 	iring an affirmative vote of 2/3rds of the undergraduate student body before a tuition increase can take t.
	VIRGINIA TECH

)19 Session adjustments are on top of 2018 Session budget acti	ons, resul	ting in the fo	llowing incre	nental sup
	General Fund in millions			
	Exe	cutive	Confe	rence
University Division E&G (Agency 208)	2018-19	2019-20	2018-19	2019-20
2018 Session Degree Support*	\$ -	\$5.2	\$ -	\$5.2
2019 Session In-State Undergraduate Tuition Moderation	-	-	-	<mark>6.3</mark>
Subtotal Operating	-	5.2	-	11.5
2018 Session Student Financial Aid	-	0.7	-	0.7
2019 Session Student Financial Aid	-	1.0	-	<mark>1.0</mark>
Subtotal Student Financial Aid		1.7		1.7
2018 Session Unique Military Activities	-	0.3	-	0.3
2019 Session Unique Military Activities	-	0.2	-	<mark>0.2</mark>
Subtotal Unique Military Activities	-	0.5	-	0.5
Total University Division	-	\$2.2	-	\$13.7

		General Fun	d in millions	6
	Exec	utive	Confe	erence
CE/VAES Division E&G (Agency 229)	2018-19	2019-20	2018-19	2019-20
Implementation of Corrected State Fund Split*	\$ 0.1	\$ 0.5	\$ 0.1	\$ 0.5
New Extension Agents and Research Specialists	-	-		0.6
Total VCE/VAES Division	\$ 0.1	\$ 0.5	\$ 0.1	\$ 1.1
*Funds the traditional 95% state share of mandated cos benefit rate adjustments.	t assignmer	nts such as sa	lary increases	s and fringe



	Executive	Conference
Faculty Salaries	 2018 increase of 2% effective June 10, 2019 1% Bonus effective December 1, 2019 	Enhance increase (3% total)Eliminate 1% Bonus
Staff Salaries	 2018 increase of 2% effective June 10, 2019 2018 Classified Staff merit supplement of 2% 1% Bonus effective December 1, 2019 	 Enhances University Staff increase (2.75% total) Enhances Classified Staff increase (5% total comprised of 2.25% merit + 2.75% ATB) Eliminate 1% Bonus
Health Insurance	No increase in premium 2019-20	 No change to premiums Premium holiday of two pay periods in November 2019 for both employee and employer shares







